# THE ROAD MAP

Established in November 2020, The Road Map is EMBARK's employee-driven transformation plan. Every facet of the plan is shaped around people - our employees, our customers, and our policymakers. The **Road Map is a significant** undertaking, a long-term and coordinated effort to expand access to opportunity throughout our communities and organization.

**CORE VALUES** 



of EMBARK's workforce will actively serve on The Road Map's projects.

# THE FUTURE favors THE bold

EMBARK will be **world-class** transportation that is **accessible** to all, and all want to access it.

## WHAT **drives** US

## OUR MISSION

EMBARK's mission is to be a self-sustaining transportation network that removes barriers of location and socioeconomic status, while elevating the status and use of public transportation,

Our *values* are our compass, they *create clarity* about what matters so we can **do more of what** matters most.

# BE amazing every day

Being safe means we stay alert and follow rules, because we know others count on us to keep them safe.

Being there means we show up with our whole hearts - eager to learn and ready to serve our community and each other.

Being open means we keep our minds open to ideas, people and possibilities.

Being kind means we care about each other, and it shows in our words and actions.



A peer-to-peer recognition club that offers employees a way to acknowledge and express appreciation for their co-workers who make a difference every day.

**BECOME A STORYTELLER BY** NOMINATING A TEAMMATE.

www.the**road**map.us/stok

# UNDERSTANDING THE ROAD MAP

The Road Map is EMBARK's employee-driven transformation plan that outlines our Vision, Mission, Core Values, and Initiatives. It will serve as our guide for setting organizational priorities and will lead all employees on a journey towards cultural transformation. This journey begins with knowing where we are going (our Vision), why we exist (our Mission), and how we will get there (our Initiatives).

## EMPLOYEE FOCUSED Create a great place to work COMMUNICATION Together, we will develop a better way to inform employees and provide more feedback opportunities. Our first project is to create a Ε Complete Organizational Message Management System (COMMS). The project's mile-markers are: Implement Dynamic Employee Communication Tools (i.e. texting & email, digital boards, etc.) Host Bi-Annual Employee Events Launch Employee HR Portal Implement Internal Communication Plan Mike Shaw & Lisa Hubbell Journey Planners: with 8-10 Employees **INCLUSIVE CULTURE** Together, we will build an inclusive culture that celebrates employee successes, ingrains safety, fosters customer service, goodwill, and Our first project is to identify and implement employee programs based on employee surveys. The project's mile-markers are: Routinely Seek Employee Feedback Implement Recognition and Celebration Programs

Journey Planners: Lisa Hubbelll & Mike Shaw with 15 - 20 Employees

\*The Regional Transportation Authority of Central Oklahoma (RTA) was formed in 2019, consists of six member cities - Del City, Edmond, Midwest City, Moore, Norman, and Oklahoma City - and is responsible for developing, implementing, and funding regional mobility options for Central Oklahoma. EMBARK provides administrative services and

It is important to understand the elements of The Road Map. It consists of three Initiatives, which are shown as routes. Each route has three Strategies, which are represented by buses. The Initiatives and Strategies focus on the path and vehicle (the how) for moving EMBARK towards accomplishing our Vision. Finally, six bus stops represent the individual Projects along each route. These Projects are focused on the specific actions we will take along the journey to help us accomplish the Initiatives and propel us toward our Vision.

## CUSTOMER

Enhance the status, use, and understanding of our services

> PLEDGE

Together, we will achieve commitment from all employees to be safe, reliable, and customer-focused.

> Our first project is to create an employee pledge - a standard for employee conduct.

The project's mile-markers are:

Create an Employee Pledge

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- Implement Employee Pledge
- Launch Public Education Campaign

Journey Planners: Kristen Torkelson & Eugene Fritz

**AWARENESS** 

Together, we will expand community

awareness of EMBARK and create a

compelling need for our services.

a brand strategy that

while increasing the awareness

and understanding of our family of

Our first project is to create

expresses EMBARK's value

Michael Scroggins &

Jesse Rush with 8-10 Employees

with 8-10 Employees

### POLICYMAKER

Preserve the confidence of the Board, City, and RTA\*

### HOSPITALITY

Together, we will cultivate and maintain collaborative relationships with community leaders and stakeholders through frequent communication and



engagement. Our first project is to develop and implement a routine schedule of events to engage key influencers so they

may experience the quality of EMBARK's employees and services.

### FINANCIAL STEWARDSHIP

Together, we will uphold strong financial management and planning practices in all we do.

Our first project is to develop a financial management tool to

help EMBARK leadership more effectively plan, monitor, and report funding sources for capital projects and will help us communicate this information with policymakers and employees.

Journey Planners:

Jason Ferbrache with 6-7 Employees

Suzanne Wickenkamp &

Journey Planners:

R

services.

resources for the RTA. The RTA works to advance regional transportation needs in Central Oklahoma. Regional transit is not just commuter rail - it can include expanded and enhanced bus service, modern streetcars, and other modes of transportation. For more information, check out rtaok.org

# The Glove Box

**HELPFUL RESOURCES** 

Looking for HR help? Expedite your request by submitting an HR helpdesk ticket to embarkok.com/HRhelp.

Benefits | Payroll | Retirement | Wellness/EAP

### PeopleSoft Employee Self Service

Visit okcpeople.okc.gov for access to Pay-stub, W-2's, and benefits enrollment info.

Visit https://login.neogov.com/authentication/ saml/login/Okc on any EMBARK device with internet access to view vital documents like the EMBARK Handbook, CBA, and information on The Roadmap. You can also request annual or sick leave, update W-2's, contact info, direct deposit info, beneficiaries and more.

### **Employee Benefits**

**Benefits Hotline** Employee.benefits@okc.gov 405.297.2144

UnitedHealthcare of Oklahoma Group # 010931 www.myuhc.com | 800.825.9355

BCBS of OK (Dental) Group # K19574 bcbsok.com/okc | 888.381.9727

VSP (Vision) Group# 30021658

American Fidelity FSA and Additional Insurance americanfidelity.com | 800.437.1011

**ICMA - Retirement Corp** icmarc.com | 800.669.7400

**OKC Care - Premise Health Clinic** Employees and family members on EMBARK's health insurance plan have free access to the

mypremisehealth.com 405.276.2030 | 424 Colcord Dr. OKC

#### **EAP - Alliance Work Partners**

Your Employee Assistance Program is designed to help you deal with life's stresses and a variety of personal problems. For confidential services that are offered at no cost to all employees and their families, call 800.343.3822 or visit awpnow.com

#### Ethics

In most situations, your supervisor or HR should be the first point of contact. However, to anonymously report fraud or inappropriate activity, email Okc4ethics@okc.gov or call 405.297.2227

Operations Dispatch (INTERNAL USE ONLY)		
TS-FixedRoute@okc.gov	405.297.2468	
TS-NormanSupervisors@okc.gov		
Maintananco	405 207 2524	

Safety/Security	
Eugene.Fritz@okc.gov	405.297.2548
Jimmy.Friend@okc.gov	405.297.1683
Submit safety and security ideas and concerns	

at embarkok.com/besafe

**Always Direct Customers to:** 405.235.RIDE (7433) | embarkok@okc.gov



# DASHBOARD

When on a journey, a dashboard is vital. It tells us where we are and what is coming next. We invite you to visit **theRoadmap.us** to checkin on our progress, get updates, and connect with the project teams. The online resource will continue to develop as projects progress.

**MBARK** 

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**BOADMAP** 

#### **Roadside Assistance**

Our Navigator team is available to answer your questions about The Road Map. The team is made up of employees from nearly every department. For names and contact information, or to learn more about the Navigator team, visit **theRoadmap.us/navigate**.

### All Aboard!

The Road Map is driven by employees from every rank, including supervisors and frontline employees from operations, maintenance, customer relations, and administration. About 25% of our workforce will be actively serving on one of the Road Map project teams. If you desire to be a part of a team, please let your supervisor know or drop a comment card in a STOK storyteller box.

The Road Map is sponsored by the EMBARK Executive and Senior Leadership Teams referred to in The Road Map as Journey Planners.

Jason Ferbrache – Administrator/Director Jesse Rush – Assistant Director - Operations Suzanne Wickenkamp – Assistant Director - Admin.

Eugene Fritz – Chief Safety Officer Lisa Hubbell – Administrative Services Manager Michael Scroggins – Marketing Manager Mike Shaw – Human Resources Manager Vacant - Chief of Bus Operations